

# FY20-21 Phase I Operating Budget

Prepared by: MSU Denver Budget Office

7/1/20

## PHASE I BUDGET SUMMARY

### Approved Budget Parameters

#### **Summary**

Board of Trustee Approval Date: May 7, 2020; Revised June 5, 2020

Under normal circumstances, the Board of Trustees sets tuition and fee rates and approves the Phase I budget in the May Special Finance Committee meeting. The FY2020-21 Phase I budget was initially approved in the May 2020 meeting but was revised in the June 2020 meeting to address the impact of COVID-19 on the budget and students. The University operating budget includes the Educational & General (E&G) fund and the Auxiliary (Business Enterprise) funds. The total FY2020-21 Phase I Operating Budget is \$233,162,221, which is a decrease of 3% from the previous year. This adjustment includes \$7.3 million in base (permanent) reductions plus an additional \$444 thousand in one-time adjustments from the temporary change to the student fee structure.

#### **Revenue**

##### State Support

In the May 12, 2020 Colorado Economic and Revenue Forecast, the General Assembly projected a \$3.3 billion shortfall in revenue. This amount represents the cumulative, two-year impact of revenue reductions, as the deficit from FY 2019-20 is carried over into FY 2020-21. The Colorado Joint Budget Committee voted to cut higher-education budget by 58 percent, of which five percent is a base cut. The remaining 53 percent is a one-time reduction that will be back-filled through funding from the Governor's Emergency Education Relief Fund (GEERF) through the CARES Act. The JBC also voted to cut \$2 million from the \$5.2 million appropriation for cybersecurity, which was applied proportionally to the institutions.

##### Tuition and Fees

In May 2020 the Board of Trustees approved increasing the undergraduate resident and non-resident tuition rates by five percent. The decision was made prior to the Governor's Office executive order that capped tuition increases at three percent. The Board of Trustees met again in June to discuss a revised tuition rate in light of the tuition cap but also concerning the mounting economic pressure that the pandemic was putting on students. The Board decided to keep tuition flat for the fall semester and waive fees for on-campus services that would not be accessible to students. The Board also approved postponing setting the Spring and Summer 2021 rates until the September meeting when there would be more information about what the Spring semester would entail.

##### Enrollment

The University is still assessing the impact that the COVID-19 crisis will have on enrollment. For the purpose of balancing the Phase I initial budget, enrollment is projected to decrease by 3.68%.

Other/Auxiliary Revenue

The impact of COVID-19 and the mostly remote learning environment are still being assessed by the auxiliary programs. The adjusted revenue estimates will be incorporated into the Phase II budget.

*Table 1 FY21 Phase I E&G Fund Revenue Estimate*

	<b>FY20 Revised Base Budget</b>	<b>Base Change</b>	<b>FY21 Base Budget</b>	<b>One-time Adjustment</b>	<b>FY21 Initial Revenue Est.</b>
<b>Estimated Operating Revenues</b>					
Tuition	119,058,670	(4,679,458)	114,379,212		114,379,212
Program Fees	3,861,400	100,670	3,962,070	(769,190)	3,192,880
Student Tech Fee, Tech Fee	3,644,200	165,590	3,809,790	2,314,530	6,124,320
Subtotal Tuition & Fees	126,564,270	(4,413,198)	122,151,072	1,545,340	123,696,412
College Opportunity Fund (COF Stipend)	39,024,341	(1,951,217)	37,073,124	(20,747,325)	16,325,799
Fee for Service	24,644,801	(1,232,240)	23,412,561	(12,997,321)	10,415,240
CARES Stimulus (Governor's Portion)			-	33,694,364	33,694,364
Cybersecurity	300,000	(117,648)	182,352		182,352
Subtotal State Support	63,969,142	(3,301,105)	60,668,037	(50,282)	60,617,755
Indirect Cost Recoveries	582,582		582,582		582,582
Other than Tuition (OTT)	3,536,200	16,560	3,552,760	231,450	3,784,210
Subtotal ICR & OTT	4,118,782	16,560	4,135,342	231,450	4,366,792
Total Est. Revenue	194,652,194	(7,697,743)	186,954,451	1,726,508	188,680,959
Less Bad Debt	(2,153,645)	(3,590)	(2,157,235)	(46,290)	(2,203,525)
<b>Grand Total E&amp;G Operating Revenue</b>	<b>192,498,549</b>	<b>(7,701,333)</b>	<b>184,797,216</b>	<b>1,680,218</b>	<b>186,477,434</b>

Table 2 FY21 Phase I Auxiliary Fund Revenue Estimate

Program	FY19-20 Final Base Budget			FY20-21 Base Adjustments			FY20-21 One-time Adjustments			FY20-21 Revenue Est.			
	Tuition & Fees	Other Revenue	Total	Tuition & Fees	Other Revenue	Total	Tuition & Fees	Other Revenue	Total	Tuition & Fees	Other Revenue	Total	% Change
Student Affairs Fee Programs	3,213,599	117,393	3,330,992	(32,135)	(370)	(32,505)			-	3,181,464	117,023	3,298,487	-1.0%
Campus Recreation	1,344,940	99,842	1,444,782	(73,770)	(842)	(74,612)	(589,830)		(589,830)	681,340	99,000	780,340	-46.0%
Health & Wellness	3,251,880	4,504,135	7,756,015	241,670	(239,350)	2,320			-	3,493,550	4,264,785	7,758,335	0.0%
Athletics	1,505,000	156,910	1,661,910	(14,270)	(64)	(14,334)	(694,850)		(694,850)	795,880	156,846	952,726	-42.7%
Metro Bond Fee	11,251,950	179,304	11,431,254	(318,990)	(129,304)	(448,294)			-	10,932,960	50,000	10,982,960	-3.9%
Matriculation Fee Programs	786,640	24,200	810,840	(79,360)	-	(79,360)			-	707,280	24,200	731,480	-9.8%
Graduate Programs	7,609,271	540,050	8,149,321	506,675	(22,090)	484,585			-	8,115,946	517,960	8,633,906	5.9%
Innovative & Lifelong Learning	2,265,050	52,174	2,317,224	588,550	(25,174)	563,376			-	2,853,600	27,000	2,880,600	24.3%
Nursing	2,330,000	25,290	2,355,290	(149,872)	-	(149,872)			-	2,180,128	25,290	2,205,418	-6.4%
Alternative Licensure Program	761,395	6,391	767,786	-	(4,141)	(4,141)			-	761,395	2,250	763,645	-0.5%
Other Auxiliary Funds	51,340	5,311,245	5,362,585	-	(164,880)	(164,880)			-	51,340	5,146,365	5,197,705	-3.1%
<b>Grand Total All Auxiliary Funds</b>	<b>34,371,065</b>	<b>11,016,934</b>	<b>45,387,999</b>	<b>668,498</b>	<b>(586,215)</b>	<b>82,283</b>	<b>(1,284,680)</b>	<b>-</b>	<b>(1,284,680)</b>	<b>33,754,883</b>	<b>10,430,719</b>	<b>44,185,602</b>	<b>-2.6%</b>

## Expenses

### Mandatory Increases

The University covered \$1,345,754 in base mandatory increases for FY 2020-21. A main item in these mandatory increases is covering an estimated \$672,624 for faculty promotion, tenure and post tenure reviews.

*Table 3 FY21 Mandatory Budget Increases*

<b>Mandatory:</b>	<b>Additional Budget</b>
ESTIMATE Library	262,200
ESTIMATE Institutional Lease Increases	73,000
HB1196 Software Implementation	15,030
ESTIMATE Faculty Promotions, PTR	672,624
Base for Blackboard/Cashnet	20,500
Dell Financial Services	300,000
Capstone	2,400
<b>Total Mandatory</b>	<b>1,345,754</b>

### Budget Reductions

For the FY 2020-21 initial budget, the estimated total shortfall for the E&G budget was \$9,326,317 including the decreased revenue and additional budget necessary to cover the mandatory cost increases. The shortfall was addressed through over \$9 million in base budget reductions made across campus, shown in Table 4.

*Table 4 FY21 Phase I E&G Fund Base Budget Reductions*

<b>E&amp;G Fund - Phase I Base Reductions</b>												
<b>Branch</b>	<b>Faculty</b>		<b>Professional Staff</b>		<b>Classified</b>		<b>Student &amp; Other Hourly</b>	<b>Other Non-Personnel Expenses</b>	<b>Scholarships</b>	<b>Reserves</b>	<b>Total Reductions</b>	<b>Reduction to Branch Budget</b>
Academic Affairs	(16.00)	\$ (3,825,464)	(3.00)	\$ (422,977)	-	\$ -	\$ (17,255)	\$ (109,502)	\$ (11,765)	\$ -	\$ (4,386,963)	-4.1%
Student Affairs	-	\$ -	(4.11)	\$ (264,012)	(3.00)	\$ (114,682)	\$ (88,115)	\$ (222,702)	\$ -	\$ -	\$ (689,512)	-4.7%
President's Office	-	\$ -	(1.00)	\$ (129,483)	-	\$ -	\$ (3,320)	\$ (113,718)	\$ -	\$ -	\$ (246,521)	-7.4%
Strategy Branch	-	\$ -	(1.00)	\$ (71,248)	-	\$ -	\$ (40,000)	\$ (95,000)	\$ -	\$ -	\$ (206,248)	-5.4%
Intercollegiate Athletics	-	\$ -	-	\$ -	-	\$ -	\$ (789)	\$ (29,211)	\$ -	\$ -	\$ (30,000)	-0.9%
Admin & Finance + ITS	-	\$ -	(4.50)	\$ (319,368)	-	\$ -	\$ (136,783)	\$ (1,425,997)	\$ -	\$ -	\$ (1,882,149)	-7.5%
University Advancement	-	\$ -	(2.00)	\$ (84,240)	(1.00)	\$ (62,942)	\$ (62,500)	\$ (119,242)	\$ -	\$ -	\$ (328,924)	-9.9%
Campus Wide & Reserve	-	\$ -	-	\$ -	-	\$ -	\$ -	\$ (556,000)	\$ -	\$ (1,000,001)	\$ (1,556,001)	-4.9%
<b>Total</b>	<b>(16.00)</b>	<b>\$ (3,825,464)</b>	<b>(15.61)</b>	<b>\$ (1,291,329)</b>	<b>(4.00)</b>	<b>\$ (177,624)</b>	<b>\$ (348,762)</b>	<b>\$ (2,671,373)</b>	<b>\$ (11,765)</b>	<b>\$ (1,000,001)</b>	<b>\$ (9,326,317)</b>	
<b>% of Total Reduction</b>		<b>41.0%</b>		<b>13.8%</b>		<b>1.9%</b>	<b>3.7%</b>	<b>28.6%</b>	<b>0.1%</b>	<b>10.7%</b>	<b>100.0%</b>	

## Summary of Operating Budget

### FY2020-21 Operating Budget: All Funds

	FY2019-20 Final Budget	FY2020-21 Ph. I Base Adj	FY2020-21 Ph. I Base	FY2020-21 Ph. I OT Adj	FY2020-21 Ph I Total Budget	% Change	% of Total FY 2019-20	% of Total FY2020-21
Revenue								
Tuition & Fees	160,935,335	(3,744,700)	157,190,635	260,660	157,451,295	-2.2%	67.0%	67.6%
State Support	63,969,142	(3,301,105)	60,668,037	(33,744,646)	26,923,391	-57.9%	26.6%	11.6%
CARES Funding (Governor's Portion)				33,694,364	33,694,364			
Other Than Tuition Revenue	15,135,716	(569,655)	14,566,061	231,450	14,797,511	-2.2%	6.3%	6.4%
<b>Subtotal E&amp;G Revenue</b>	<b>240,040,193</b>	<b>(7,615,460)</b>	<b>232,424,733</b>	<b>441,828</b>	<b>232,866,561</b>	<b>-3.2%</b>	<b>100.0%</b>	<b>85.5%</b>
Expenditures								
Faculty Compensation	84,315,593	(2,929,256)	81,386,337	-	81,386,337	-3.5%	35.1%	34.9%
Executive Leadership Compensation	3,261,512	-	3,261,512	-	3,261,512	0.0%	1.4%	1.4%
Professional Staff Compensation	55,759,904	(1,123,977)	54,635,927	-	54,635,927	-2.0%	23.2%	23.5%
Classified Compensation	9,675,114	(188,935)	9,486,179	-	9,486,179	-2.0%	4.0%	4.1%
Student and other hourly employees	4,588,839	(238,161)	4,350,678	-	4,350,678	-5.2%	1.9%	1.9%
AHEC	11,879,238	-	11,879,238	-	11,879,238	0.0%	4.9%	5.1%
Library	5,012,589	262,200	5,274,789	-	5,274,789	5.2%	2.1%	2.3%
Non-Labor Operating Expenses	50,780,625	(2,683,110)	48,097,515	421,238	48,518,753	-4.5%	21.2%	20.8%
Institutional Scholarship	8,832,354	99,970	8,932,324	-	8,932,324	1.1%	3.7%	3.8%
Institutional Reserve	3,109,159	(1,000,001)	2,109,158	-	2,109,158	-32.2%	1.3%	0.9%
Bad Debt	2,825,265	185,810	3,011,075	20,590	3,031,665	7.3%	1.2%	1.3%
<b>Subtotal E&amp;G Expenditures</b>	<b>240,040,193</b>	<b>(7,615,460)</b>	<b>232,424,733</b>	<b>441,828</b>	<b>232,866,561</b>	<b>-3.2%</b>	<b>100.0%</b>	<b>100.0%</b>

**FY2020-21 Operating Budget: E&G Fund (1XXXX)**

	<b>FY2019-20 Final Budget</b>	<b>FY2020-21 Ph. I Base Adj</b>	<b>FY2020-21 Ph. I Base</b>	<b>FY2020-21 Ph. I OT Adj</b>	<b>FY2020-21 Ph I Total Budget</b>	<b>% Change</b>
<b>Revenue</b>						
Tuition & Fees	126,564,270	(4,413,198)	122,151,072	1,545,340	123,696,412	-2.3%
State Support	63,969,142	(3,301,105)	60,668,037	(33,744,646)	26,923,391	-57.9%
CARES Funding (Governor's Portion)				33,694,364	33,694,364	
Other Than Tuition Revenue	4,118,782	16,560	4,135,342	231,450	4,366,792	6.0%
<b>Subtotal E&amp;G Revenue</b>	<b>194,652,194</b>	<b>(7,697,743)</b>	<b>186,954,451</b>	<b>1,726,508</b>	<b>188,680,959</b>	<b>-3.1%</b>
<b>Expenditures</b>						
Faculty Compensation	78,778,440	(3,152,840)	75,625,600		75,625,600	-4.0%
Executive Leadership Compensation	3,261,512	-	3,261,512		3,261,512	0.0%
Professional Staff Compensation	45,884,733	(1,291,329)	44,593,405		44,593,405	-2.8%
Classified Compensation	6,761,446	(177,624)	6,583,822		6,583,822	-2.6%
Student and other hourly employees	3,440,656	(348,762)	3,091,894		3,091,894	-10.1%
AHEC	11,879,238	-	11,879,238		11,879,238	0.0%
Library	5,012,589	262,200	5,274,789		5,274,789	5.2%
Non-Labor Operating Expenses	27,629,487	(1,981,213)	25,648,274	1,680,218	27,328,492	-1.1%
Institutional Scholarship	6,741,289	(11,765)	6,729,524		6,729,524	-0.2%
Institutional Reserve	3,109,159	(1,000,001)	2,109,158		2,109,158	-32.2%
Bad Debt	2,153,645	3,590	2,157,235	46,290	2,203,525	2.3%
<b>Subtotal E&amp;G Expenditures</b>	<b>194,652,194</b>	<b>(7,697,743)</b>	<b>186,954,451</b>	<b>1,726,508</b>	<b>188,680,959</b>	<b>-3.1%</b>

**E&G Fund Detail**

				FY19-20	FY20-21 Phase I E&G Base Budget															
Fund	Org	Prog.	Dept	Final Base Budget	Total Faculty Compensation	Faculty FTE*	Total Admin Compensation	Admin FTE	Total Classified Compensation	Classified FTE	Total Other Labor	Total Labor Budget	Undesignated	Student Hourly	OCE	Travel	Capital & Remodel	Scholarship	Total Ph I Base Budget	
<b>Academic Affairs</b>																				
<i>College of Business</i>																				
1000	ACC	1100	Accounting	1,383,428	1,546,076	9.00	-	-	-	-	-	1,546,076	-	-	-	-	-	-	-	1,546,076
1000	BUS001	1100	College of Business	280,557	-	-	-	-	-	-	-	-	-	20,525	212,648	-	23,510	-	-	256,683
1SR310	BUS001	1100	SRS-Dean's Office-Business	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1000	BUSPD	1100	College of Business Prof. Dev.	42,150	-	-	-	-	-	-	-	-	-	-	10,150	21,850	-	-	-	32,000
1000	CIS	1100	CIS & Business Analytics	1,918,518	2,056,584	13.00	-	-	-	-	-	2,056,584	-	-	-	-	-	-	-	2,056,584
1000	ECO	1100	Economics	1,031,794	1,042,162	7.00	-	-	-	-	-	1,042,162	-	-	-	-	-	-	-	1,042,162
1000	FIN	1100	Finance	914,183	1,061,827	6.00	-	-	-	-	-	1,061,827	-	-	-	-	-	-	-	1,061,827
1000	MGT	1100	Management	2,469,930	2,309,074	15.00	-	-	-	-	-	2,309,074	-	-	-	-	-	-	-	2,309,074
1000	MKT	1100	Marketing	1,928,858	2,088,914	13.00	-	-	-	-	-	2,088,914	-	-	-	-	-	-	-	2,088,914
10044	BUS001	1100	Affiliate Faculty Budget	569,469	415,677	-	-	-	-	-	-	415,677	-	-	-	-	-	-	-	415,677
				10,538,886	10,520,313	63.00	-	-	-	-	-	10,520,313	-	20,525	222,798	21,850	23,510	-	-	10,808,996
1000	ACC	1400	Accounting	68,880	-	-	68,880	1.00	-	-	-	68,880	-	-	-	-	-	-	-	68,880
1000	BUS001	1400	College of Bus. - Acad Support	1,182,043	-	-	786,626	6.50	204,028	2.00	-	990,654	-	-	6,000	-	-	-	-	996,654
1000	CIS	1400	CIS & Business Analytics	117,068	-	-	117,068	2.00	-	-	-	117,068	-	-	-	-	-	-	-	117,068
1000	ECO	1400	Economics	58,320	-	-	58,320	1.00	-	-	-	58,320	-	-	-	-	-	-	-	58,320
1000	FIN	1400	Finance	63,448	-	-	63,448	1.00	-	-	-	63,448	-	-	-	-	-	-	-	63,448
1000	MGT	1400	Management	128,829	-	-	63,448	1.00	65,381	1.00	-	128,829	-	-	-	-	-	-	-	128,829
1000	MKT	1400	Marketing	83,417	-	-	-	-	83,417	1.00	-	83,417	-	-	-	-	-	-	-	83,417
			Subtotal Academic Support	1,702,005	-	-	1,157,790	12.50	352,825	4.00	-	1,510,615	-	-	6,000	-	-	-	-	1,516,615
			Subtotal College of Business	12,240,890	10,520,313	63.00	1,157,790	12.50	352,825	4.00	-	12,030,928	-	20,525	228,798	21,850	23,510	-	-	12,325,611
<i>School of Education</i>																				
1000	CLD	1100	Culturally/Linguistically Diverse	291,416	305,672	3.00	-	-	-	-	-	305,672	-	-	-	-	-	-	-	305,672
1000	ECE	1100	Early Childhood Education	389,799	389,799	4.00	-	-	-	-	-	389,799	-	-	-	-	-	-	-	389,799
1000	ED001	1100	School of Education - Dean's Office	27,576	-	-	-	-	-	-	-	-	-	8,807	18,769	-	-	-	-	27,576
1000	ED002	1100	School of Education-General	43,870	-	-	-	-	-	-	-	-	-	-	43,870	-	-	-	-	43,870
1000	EDPD	1100	School of Education-PD Funds	22,200	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1000	EDS	1100	Secondary Education	466,180	486,916	5.00	-	-	-	-	-	486,916	-	-	-	-	-	-	-	486,916
1000	EDT	1100	Educational Technology	341,321	341,321	3.00	-	-	-	-	-	341,321	-	-	-	-	-	-	-	341,321
1000	EED	1100	Elementary Education	584,425	659,978	7.00	-	-	-	-	-	659,978	-	-	-	-	-	-	-	659,978
1000	OCS	1100	Office of Clinical Exps & Ptnrshps	44,000	-	-	-	-	-	-	-	-	-	-	44,000	-	-	-	-	44,000
1000	PETE	1100	K12 Physical Education	240,650	244,538	2.00	-	-	-	-	-	244,538	-	-	-	-	-	-	-	244,538
1000	RDG	1100	Reading	176,536	176,536	2.00	-	-	-	-	-	176,536	-	-	-	-	-	-	-	176,536
1000	SED	1100	Special Education	583,367	587,255	6.00	-	-	-	-	-	587,255	-	-	-	-	-	-	-	587,255
10045	ED001	1100	Affiliate Faculty Budget	380,678	196,688	-	-	-	-	-	-	196,688	-	-	-	-	-	-	-	196,688
				3,592,019	3,388,704	32.00	-	-	-	-	-	3,388,704	-	8,807	106,639	-	-	-	-	3,504,150
1000	ED001	1400	School of Education - Dean's Office	389,706	-	-	383,550	2.00	-	-	-	383,550	-	-	6,156	-	-	-	-	389,706
1000	EDUC	1400	School of Education	563,989	-	-	414,274	6.43	149,715	1.70	-	563,989	-	-	-	-	-	-	-	563,989
1000	OCS	1400	Office of Clinical Exps & Ptnrshps	289,007	-	-	289,007	3.86	-	-	-	289,007	-	-	-	-	-	-	-	289,007
			Subtotal Academic Support	1,242,701	-	-	1,086,831	12.29	149,715	1.70	-	1,236,545	-	-	6,156	-	-	-	-	1,242,701
			Subtotal School of Education	4,834,720	3,388,704	32.00	1,086,831	12.29	149,715	1.70	-	4,625,249	-	8,807	112,794	-	-	-	-	4,746,851









E&G Fund Detail

				FY19-20	FY20-21 Phase I E&G Base Budget											Total Ph I Base Budget				
Fund	Org	Prog.	Dept	Final Base Budget	Total Faculty Compensation	Faculty FTE*	Total Admin Compensation	Admin FTE	Total Classified Compensation	Classified FTE	Total Other Labor	Total Labor Budget	Undesignated	Student Hourly	OCE	Travel	Capital & Remodel	Scholarship	Total Ph I Base Budget	
<b>Office of Student Affairs</b>																				
<b>General Student Affairs</b>																				
1000	SAVP	1500	Centrally Assigned - Stud Svcs	858,166	-	-	794,204	6.00	-	-	-	794,204	-	-	209,198	-	-	-	-	1,003,403
1000	SVPOFF	1500	Vice President-Student Svcs - Office	121,724	-	-	-	-	-	-	(90,000)	(90,000)	-	171,724	40,000	-	-	-	-	121,724
10061	*	1400	Vacant Positions - Student Affairs	325,629	-	-	254,381	3.00	-	-	-	254,381	-	-	-	-	-	-	-	254,381
10061	*	1500	Vacant Positions - Student Affairs	1,373,252	-	-	1,116,123	15.68	-	-	7,000	1,123,123	-	-	-	-	-	-	-	1,123,123
10061	SVPOFF	1500	Undesignated	263,465	-	-	-	-	-	-	-	-	258,091	-	-	-	-	-	-	258,091
			Subtotal Student Services	2,942,236	-	-	2,164,709	24.68	-	-	(83,000)	2,081,709	258,091	171,724	249,198	-	-	-	-	2,760,722
<b>Enrollment Management</b>																				
1000	ESCALL	1500	Enrollment Call Center	300,631	-	-	263,533	4.00	-	-	-	263,533	-	25,000	12,098	-	-	-	-	300,631
1000	EXCEL	1500	EXCEL	267,622	-	-	241,660	4.00	-	-	-	241,660	-	-	25,962	-	-	-	-	267,622
1000	INFODK	1500	Info Desk	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1000	SADM	1500	Admissions	2,066,239	-	-	1,381,333	19.00	406,655	6.00	-	1,787,988	-	53,990	160,161	10,400	-	-	-	2,012,539
1000	SASS	1500	Assessment Testing	173,661	-	-	89,388	1.00	-	-	-	89,388	-	16,200	41,431	1,642	-	-	-	148,661
1000	SEN2	1500	Assoc VP Enrlmt Mgmt	398,452	-	-	363,712	3.00	-	-	-	363,712	-	-	34,740	-	-	-	-	398,452
1000	SFIN	1500	Financial Aid	1,770,876	-	-	1,419,369	20.00	149,639	2.00	-	1,569,008	-	33,990	68,434	4,000	-	-	-	1,675,432
1000	SORN	1500	Orientation, Transition, and Retention	774,365	-	-	502,326	7.29	-	-	-	502,326	-	49,987	263,652	-	-	-	-	815,965
1000	SREG	1500	Registrar	1,676,700	-	-	1,284,660	18.42	312,817	4.00	18,390	1,615,867	-	2,500	54,893	3,440	-	-	-	1,676,700
1000	URBEDU	1400	Urban Education	169,856	-	-	169,856	2.04	-	-	-	169,856	-	-	-	-	-	-	-	169,856
			Subtotal Enrollment Management	7,608,401	-	-	5,715,835	78.74	869,112	12.00	18,390	6,603,337	-	181,667	661,371	19,482	-	-	-	7,465,857
<b>Student Engagement &amp; Wellness</b>																				
1000	CESA	1500	Center for Equity & Student Achievement	403,070	-	-	339,984	3.78	-	-	-	339,984	-	-	63,086	-	-	-	-	403,070
1000	CMEI	1500	Ctr for Multicultural Excellence	24,500	-	-	-	-	-	-	-	-	-	-	24,500	-	-	-	-	24,500
1000	FIRST	1500	First Generation Initiatives	5,000	-	-	-	-	-	-	-	-	-	5,000	-	-	-	-	-	5,000
1000	HMCMMG	1500	Homecoming	10,000	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	10,000
1000	ISP	1500	Immigrant Svcs Prog	15,000	-	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	15,000
1000	LGBT	1500	LGBT Student Services	10,919	-	-	10,919	0.13	-	-	-	10,919	-	-	-	-	-	-	-	10,919
1000	SHEAL	1500	Student Health Center	82,763	-	-	82,763	1.00	-	-	-	82,763	-	-	-	-	-	-	-	82,763
1000	SLIFE2	1500	Student Engagement & Wellness	609,418	-	-	592,249	6.28	-	-	-	592,249	-	-	17,170	-	-	-	-	609,418
1000	STRIO	1500	TRIO Programs	36,118	-	-	36,118	0.34	-	-	-	36,118	-	-	-	-	-	-	-	36,118
1000	ULP	1500	Urban Leadership Program	35,000	-	-	-	-	-	-	-	-	-	-	23,115	-	-	-	-	23,115
1000	VETMIL	1500	Veteran Military Affairs	291,152	-	-	264,152	3.00	-	-	-	264,152	-	-	27,000	-	-	-	-	291,152
			Subtotal Student Engagement & Wellness	1,522,940	-	-	1,326,184	14.54	-	-	-	1,326,184	-	5,000	179,871	-	-	-	-	1,511,055
<b>Career Engagement</b>																				
1000	AACP82	1400	Internship Center	8,500	-	-	-	-	-	-	-	-	-	-	5,300	3,200	-	-	-	8,500
1000	AACP85	1400	Industry Partnerships Team	7,000	-	-	-	-	-	-	-	-	-	-	7,000	-	-	-	-	7,000
1000	AACP87	1400	AVP of Career Engagement	259,960	-	-	197,157	2.50	-	-	-	197,157	-	23,424	39,379	-	-	-	-	259,960
1000	AACP87	1500	AVP of Career Engagement	460,216	-	-	460,216	6.00	-	-	-	460,216	-	-	-	-	-	-	-	460,216
1000	COMBR	1400	Community Based Research Prog	5,000	-	-	-	-	-	-	-	-	-	-	5,000	-	-	-	-	5,000
1000	FSS	1100	Peer Mentors Program	223,597	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1000	FSS	1400	Peer Mentors Program	80,973	-	-	80,973	1.00	-	-	-	80,973	-	-	-	-	-	-	-	80,973
1000	FSS	1500	Peer Mentors Program	303,183	-	-	8,543	0.08	-	-	-	8,543	-	191,400	(0)	-	-	-	-	199,943
1000	SACR	1500	Career Services Office	36,288	-	-	36,288	0.50	-	-	-	36,288	-	-	-	-	-	-	-	36,288
1000	SSSP	1500	Student Support and Retention	844,075	-	-	743,644	11.00	-	-	-	743,644	-	34,003	42,613	4,000	1,700	-	-	825,960
1000	STUT	1500	Tutoring	328,623	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1000	ULGO	1400	Civic Engagement Program	10,000	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	10,000
			Subtotal Career Engagement	2,567,415	-	-	1,526,820	21.08	-	-	-	1,526,820	-	248,827	109,292	7,200	1,700	-	-	1,893,840
<b>Total Student Affairs</b>				<b>14,640,992</b>	<b>-</b>	<b>-</b>	<b>10,733,548</b>	<b>139.04</b>	<b>869,112</b>	<b>12.00</b>	<b>(64,610)</b>	<b>11,538,050</b>	<b>258,091</b>	<b>607,219</b>	<b>1,199,732</b>	<b>26,682</b>	<b>1,700</b>	<b>-</b>	<b>-</b>	<b>13,631,474</b>

E&G Fund Detail

				FY19-20	FY20-21 Phase I E&G Base Budget											Total Ph I Base Budget			
Fund	Org	Prog.	Dept	Final Base Budget	Total Faculty Compensation	Faculty FTE*	Total Admin Compensation	Admin FTE	Total Classified Compensation	Classified FTE	Total Other Labor	Total Labor Budget	Undesignated	Student Hourly	OCE	Travel	Capital & Remodel	Scholarship	Total Ph I Base Budget
<b>Administration, Finance, and Facilities (AFF)</b>																			
<b>General AFF</b>																			
1000	AFACSR	1500	Accounting Services	21,814	-	-	-	-	-	-	-	-	-	21,814	-	-	-	-	21,814
1000	AFACSR	1600	Accounting Services	1,111,908	-	-	951,661	13.50	79,246	0.80	-	1,030,907	-	21,065	59,436	-	-	-	1,111,408
1000	AFACSR	1700	Accounting Services	25,064	-	-	-	-	-	-	-	-	-	-	17,064	-	-	-	17,064
1000	AFAVP	1600	Assoc V.P. Admin. & Finance	225,291	-	-	222,791	1.00	-	-	-	222,791	-	-	-	-	-	-	222,791
1000	AFBUD	1600	Budget Office	459,603	-	-	317,324	2.80	91,706	1.00	0	409,031	-	-	1,370	-	-	-	410,401
1000	AFHRS	1400	Human Resources	53,946	-	-	53,946	0.75	-	-	-	53,946	-	-	-	-	-	-	53,946
1000	AFHRS	1500	Human Resources	36,044	-	-	-	-	36,044	0.50	-	36,044	-	-	-	-	-	-	36,044
1000	AFHRS	1600	Human Resources	1,464,535	-	-	1,203,401	13.95	36,044	0.50	-	1,239,445	-	12,500	168,630	-	21,090	-	1,441,665
1000	GOVRLN	1600	Government Relations	-	-	-	-	-	-	-	-	-	-	-	153,482	-	-	-	153,482
1000	HRADV	1600	Human Resources - Advertising	141,038	-	-	-	-	-	-	-	-	-	-	68,360	-	-	-	68,360
1000	MTLEAD	1600	HR - Metro Lead	15,000	-	-	-	-	-	-	-	-	-	-	15,000	-	-	-	15,000
1000	AFSABS	1500	Student Accts and Business Serv	155,800	-	-	117,786	2.00	38,015	0.50	-	155,800	-	-	-	-	-	-	155,800
1000	AFSABS	1600	Student Accts and Business Serv	720,879	-	-	317,955	5.00	206,872	1.50	-	524,827	-	-	216,052	-	-	-	740,879
1000	AFSABS	1700	Student Accts and Business Serv	16,500	-	-	-	-	-	-	-	-	-	5,000	9,000	-	-	-	14,000
1000	AFVPOF	1600	V.P. Admin. & Finance	636,970	-	-	323,037	1.80	-	-	-	323,037	-	58,800	94,314	-	-	-	476,151
1000	AFVPOF	1700	V.P. Admin. & Finance	60,070	-	-	60,070	0.20	-	-	-	60,070	-	-	-	-	-	-	60,070
1000	AFIS	1600	OUE - Institutional Research	149,801	-	-	-	-	-	-	-	-	-	-	1,240	-	-	-	1,240
1000	CAVEA	1600	OUE - CAVEA	206,139	-	-	-	-	-	-	-	-	-	-	180,000	-	-	-	180,000
1000	DELTA	1600	OUE - Business Intelligence	328,622	-	-	313,172	4.00	-	-	-	313,172	-	3,650	11,800	-	-	-	328,622
1000	EDW	1600	Enterprise Data Warehouse	571,366	-	-	394,865	3.00	78,004	1.00	-	472,870	-	-	-	-	-	-	472,870
1000	PTFM	1600	Process Transformation	17,500	-	-	-	-	-	-	-	-	-	-	17,500	-	-	-	17,500
1000	UNVE	1600	Office of University Effectiveness	241,228	-	-	231,228	2.00	-	-	-	231,228	-	-	10,000	-	-	-	241,228
1000	FCILTS	1700	Facilities	614,318	-	-	567,818	4.70	-	-	-	567,818	-	40,000	4,000	2,500	-	-	614,318
10101	*	1600	Vacant Positions	337,303	-	-	336,342	4.50	-	-	-	336,342	-	-	-	-	-	-	336,342
10101	AFVPOF	1600	Undesignated	151,228	-	-	-	-	-	-	-	-	-	-	-	-	-	-	151,228
			Subtotal AFF Branch Operating Budget	7,761,968	-	-	5,411,396	59.20	565,932	5.80	0	5,977,328	92,313	162,829	1,027,248	2,500	21,090	-	7,283,308
<b>Information Technology Services</b>																			
1000	APSVIT	1400	Application Services	272,441	-	-	220,514	1.75	51,927	0.52	-	272,441	-	-	-	-	-	-	272,441
1000	APSVIT	1500	Application Services	828,646	-	-	326,151	3.25	437,195	3.73	15,300	778,646	-	-	50,000	-	-	-	828,646
1000	APSVIT	1600	Application Services	2,465,140	-	-	635,584	6.00	422,369	3.75	44,700	1,102,653	-	-	585,908	-	260,000	-	1,948,561
1000	BSVCIT	1600	ITS Business Services	1,549,735	-	-	-	-	-	-	-	-	-	-	1,321,208	-	246,465	-	1,567,673
1000	INFRIT	1400	Infrastructure Services	312,332	-	-	57,377	0.50	137,868	1.02	-	195,245	-	-	102,087	-	15,000	-	312,332
1000	INFRIT	1500	Infrastructure Services	94,041	-	-	-	-	94,041	0.63	-	94,041	-	-	-	-	-	-	94,041
1000	INFRIT	1600	Infrastructure Services	3,242,132	-	-	1,294,317	13.50	191,200	1.35	-	1,485,518	-	65,000	1,298,515	-	372,069	-	3,221,101
1000	ITSEC	1600	IT Security	745,485	-	-	408,473	4.00	146,560	1.00	-	555,033	-	-	75,452	-	115,000	-	745,485
1000	LABIT	1400	Learning Spaces	147,900	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1000	LEADIT	1400	ITS Leadership	283,103	-	-	283,103	1.50	-	-	-	283,103	-	-	-	-	-	-	283,103
1000	LEADIT	1500	ITS Leadership	94,703	-	-	94,703	0.50	-	-	-	94,703	-	-	-	-	-	-	94,703
1000	LEADIT	1600	ITS Leadership	832,604	-	-	741,736	4.75	-	-	67,283	809,019	-	-	18,586	(7,000)	-	-	820,604
1000	USSVIT	1400	Client Services	721,985	-	-	472,969	6.20	188,726	1.75	50,000	711,695	-	65,000	2,420	-	-	-	779,115
1000	USSVIT	1500	Client Services	402,290	-	-	365,586	4.45	36,704	0.25	-	402,290	-	-	-	-	-	-	402,290
1000	USSVIT	1600	Client Services	712,362	-	-	377,848	5.35	-	-	80,000	457,848	-	134,904	117,610	-	-	-	710,362
10121	*	1400	Vacant Positions - ITS	366,218	-	-	159,652	2.00	206,567	2.00	-	366,218	-	-	-	-	-	-	366,218
10121	*	1600	Vacant Positions - ITS	467,319	-	-	207,155	2.00	208,916	2.00	-	416,071	-	-	-	-	-	-	416,071
10121	LEADIT	1600	Undesignated	11,168	-	-	-	-	-	-	-	-	11,168	-	-	-	-	-	11,168
			Subtotal Technology Services	13,569,606	-	-	5,645,170	55.75	2,122,071	18.00	257,283	8,024,524	11,168	264,904	3,571,785	(7,000)	1,008,534	-	12,873,916

**E&G Fund Detail**

				FY19-20	FY20-21 Phase I E&G Base Budget															
Fund	Org	Prog.	Dept	Final Base Budget	Total Faculty Compensation	Faculty FTE*	Total Admin Compensation	Admin FTE	Total Classified Compensation	Classified FTE	Total Other Labor	Total Labor Budget	Undesignated	Student Hourly	OCE	Travel	Capital & Remodel	Scholarship	Total Ph I Base Budget	
<b>Campus Wide</b>																				
1038	AFVPOF	1100	Budgetary Reserves - AF	837,169	-	-	-	-	-	-	-	-	-	-	567,909	-	-	-	-	567,909
1038	AFVPOF	1400	Budgetary Reserves - AF	618,013	-	-	-	-	-	-	-	-	-	-	419,241	-	-	-	-	419,241
1038	AFVPOF	1500	Budgetary Reserves - AF	544,889	-	-	-	-	-	-	-	-	-	-	369,636	-	-	-	-	369,636
1038	AFVPOF	1600	Budgetary Reserves - AF	1,067,120	-	-	-	-	-	-	-	-	-	-	723,902	-	-	-	-	723,902
1038	AFVPOF	1700	Budgetary Reserves - AF	41,968	-	-	-	-	-	-	-	-	-	-	28,470	-	-	-	-	28,470
1000	CMATCH	1800	College Match	350,000	-	-	-	-	-	-	-	-	-	-	-	-	-	350,000	-	350,000
1000	CWADMG	1600	Administrative General	43,717	-	-	-	-	-	-	-	-	-	-	43,717	-	-	-	-	43,717
1000	CWAHEC	1401	Auraria Higher Education Center	865,495	-	-	-	-	-	-	-	-	-	-	865,495	-	-	-	-	865,495
1000	CWAHEC	1501	Auraria Higher Education Center	400,948	-	-	-	-	-	-	-	-	-	-	400,948	-	-	-	-	400,948
1000	CWAHEC	1601	Auraria Higher Education Center	1,674,191	-	-	-	-	-	-	-	-	-	-	1,674,191	-	-	-	-	1,674,191
1000	CWAHEC	1701	Auraria Higher Education Center	7,928,204	-	-	-	-	-	-	-	-	-	-	7,928,204	-	-	-	-	7,928,204
1000	CWAHEC	1701	Controlled Maintenance (AHEC)	1,010,400	-	-	-	-	-	-	-	-	-	-	1,010,400	-	-	-	-	1,010,400
1000	CWBLDG	1101	Buildings	6,504	-	-	-	-	-	-	-	-	-	-	6,504	-	-	-	-	6,504
1000	CWBLDG	1700	Buildings	1,631,935	-	-	-	-	-	-	-	-	-	-	1,571,935	-	-	-	-	1,571,935
1000	CWBLDG	1701	Buildings	456,533	-	-	-	-	-	-	-	-	-	-	456,533	-	-	-	-	456,533
1000	CWEXTR	1600	Collection Agency Fee	100,000	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	100,000
1000	CWFSCH	1800	Financial Aid Scholarships	4,580,782	-	-	-	-	-	-	-	-	-	-	-	-	-	4,580,782	-	4,580,782
1000	CWGEIN	1100	Risk Management (6620 & 6206)	123,590	-	-	-	-	-	-	-	-	-	-	123,590	-	-	-	-	123,590
1000	CWGEIN	1400	Risk Management (6620 & 6206)	24,321	-	-	-	-	-	-	-	-	-	-	24,321	-	-	-	-	24,321
1000	CWGEIN	1500	Risk Management (6620 & 6206)	41,694	-	-	-	-	-	-	-	-	-	-	41,694	-	-	-	-	41,694
100010	CWGEIN	1600	Non-Faculty Prof. Devlpmnt	38,981	-	-	-	-	-	-	-	-	-	-	15,343	-	-	-	-	15,343
1000	CWGEIN	1600	Property Liability (6620)	49,391	-	-	-	-	-	-	-	-	-	-	49,391	-	-	-	-	49,391
1000	CWGEIN	1600	Risk Management (6620)	89,679	-	-	-	-	-	-	-	-	-	-	89,679	-	-	-	-	89,679
1000	CWGEIN	1600	External Audit (6625)	105,810	-	-	-	-	-	-	-	-	-	-	105,810	-	-	-	-	105,810
1000	CWGEIN	1600	General Insit. Expenses (6500 & 6660)	12,102	-	-	-	-	-	-	-	-	-	-	12,102	-	-	-	-	12,102
12010	CWGEIN	1602	State Treasury Interest	452,775	-	-	-	-	-	-	-	-	-	-	467,805	-	-	-	-	467,805
1000	CWFEE	1600	Bank Merchant Fees (66262)	556,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1000	CWLAND	1700	Land Debt Service	720,000	-	-	-	-	-	-	-	-	-	-	720,000	-	-	-	-	720,000
1000	CWLIBA	1401	Library/Media Center (6651)	5,012,589	-	-	-	-	-	-	-	-	-	-	5,274,789	-	-	-	-	5,274,789
1000	CWMSCH	1800	Scholarship Program Funds	41,076	-	-	-	-	-	-	-	-	-	-	-	-	-	41,076	-	41,076
1000	CWREM	1700	Remodeling	200,000	-	-	-	-	-	-	-	-	-	-	90,000	-	-	-	-	90,000
1000	CWRENT	1700	Rentals	913,806	-	-	-	-	-	-	-	-	-	-	986,806	-	-	-	-	986,806
1000	CWSC1	1700	Science Building	740,000	-	-	-	-	-	-	-	-	-	-	740,000	-	-	-	-	740,000
1000	CWWCMP	1100	Worker's Comp/Unemployment	275,142	-	-	-	-	-	-	275,142	275,142	-	-	-	-	-	-	-	275,142
1000	CWWCMP	1400	Worker's Comp/Unemployment	34,392	-	-	-	-	-	-	34,392	34,392	-	-	-	-	-	-	-	34,392
1000	CWWCMP	1500	Worker's Comp/Unemployment	58,958	-	-	-	-	-	-	58,958	58,958	-	-	-	-	-	-	-	58,958
1000	CWWCMP	1600	Worker's Comp/Unemployment	39,305	-	-	-	-	-	-	39,305	39,305	-	-	-	-	-	-	-	39,305
			Subtotal Campus Wide	31,687,479	-	-	-	-	-	-	407,797	407,797	-	-	24,908,415	-	-	4,971,858	-	30,288,070
<b>Total Administration, Finance, and Facilities &amp; Campus Wide</b>				53,019,052	-	-	11,056,566	114.95	2,688,003	23.80	665,080	14,409,649	103,482	427,733	29,507,449	(4,500)	1,029,624	4,971,858	-	50,445,295

E&G Fund Detail

				FY19-20	FY20-21 Phase I E&G Base Budget											Total Ph I Base Budget					
Fund	Org	Prog.	Dept	Final Base Budget	Total Faculty Compensation	Faculty FTE*	Total Admin Compensation	Admin FTE	Total Classified Compensation	Classified FTE	Total Other Labor	Total Labor Budget	Undesignated	Student Hourly	OCE	Travel	Capital & Remodel	Scholarship	Total Ph I Base Budget		
<b>University Advancement</b>																					
1000	ADVSVC	1600	Advancement Services	420,313	-	-	225,213	2.44	-	-	-	225,213	-	35,462	174,295	-	-	-	-	434,970	
1000	EXTRNL	1600	External Relations	391,873	-	-	249,740	3.00	82,132	1.00	-	331,873	-	-	48,900	-	-	-	-	380,773	
1000	IAAFND	1600	Yearly Unrestricted Fundraising	560,181	-	-	229,735	2.50	-	-	-	229,735	-	94,228	251,760	-	-	-	-	575,724	
1000	IAALUM	1600	Alumni Services	280,478	-	-	230,478	2.80	-	-	-	230,478	-	-	49,500	-	-	-	-	279,978	
1000	IACFR	1600	Corporate & Foundation Relations	296,657	-	-	221,657	2.00	-	-	-	221,657	-	-	42,270	-	-	-	-	263,927	
1000	IADEV2	1600	Development Office	818,027	-	-	596,912	5.34	-	-	-	596,912	-	-	44,500	-	-	-	-	641,412	
1000	IAVPOF	1600	V.P. University Advancement	318,183	-	-	226,930	0.85	11,095	0.12	-	238,024	-	-	20,209	-	-	-	-	258,233	
10081	*	1600	UA Vacant Positions	220,600	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
10081	IAVPOF	1600	Undesignated	-	-	-	-	-	-	-	-	-	142,374	-	-	-	-	-	-	142,374	
<b>Total University Advancement</b>				<b>3,306,314</b>	<b>-</b>	<b>-</b>	<b>1,980,665</b>	<b>18.93</b>	<b>93,227</b>	<b>1.12</b>	<b>-</b>	<b>2,073,892</b>	<b>142,374</b>	<b>129,691</b>	<b>631,434</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,977,391</b>	
<b>President</b>																					
<b>Athletics</b>																					
1000	AFATHL	1100	Intercollegiate Athletics	35,833	-	-	35,833	0.59	-	-	-	35,833	-	-	-	-	-	-	-	35,833	
1000	AFATHL	1500	Intercollegiate Athletics	1,430,456	-	-	1,379,442	18.10	-	-	21,013	1,400,456	-	-	-	-	-	-	-	1,400,456	
1000	CWISCH	1800	Athletic Scholarships	1,739,431	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,739,431	1,739,431	
10021	AFATHL	1500	Undesignated	21,591	-	-	-	-	-	-	-	-	21,591	-	-	-	-	-	-	21,591	
<b>Subtotal Athletics</b>				<b>3,227,310</b>	<b>-</b>	<b>-</b>	<b>1,415,275</b>	<b>18.70</b>	<b>-</b>	<b>-</b>	<b>21,013</b>	<b>1,436,288</b>	<b>21,591</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,739,431</b>	<b>3,197,310</b>	
<b>Legal</b>																					
1000	BRD010	1600	MSU Denver Brd of Trustees	118,006	-	-	56,732	0.50	-	-	-	56,732	-	-	26,274	-	-	-	-	83,006	
1000	LEGAL	1600	Legal Office	566,224	-	-	347,425	2.25	-	-	-	347,425	-	-	190,799	6,000	-	-	-	544,224	
1000	PRS120	1600	Office of Equal Opportunity	236,450	-	-	146,837	1.00	-	-	-	146,837	-	11,680	57,145	5,000	-	-	-	220,662	
<b>Subtotal Legal</b>				<b>910,680</b>	<b>-</b>	<b>-</b>	<b>550,994</b>	<b>3.75</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>550,994</b>	<b>-</b>	<b>11,680</b>	<b>274,218</b>	<b>11,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>847,892</b>	
<b>Diversity Office</b>																					
1000	CASTRO	1600	Richard Castro	20,000	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	20,000	
1000	DIVOFF	1600	Diversity Office	321,876	-	-	284,605	2.00	-	-	-	284,605	-	-	38,380	-	-	-	-	322,985	
1000	HSI	1600	HSI Initiatives	94,608	-	-	94,608	1.00	-	-	-	94,608	-	-	-	-	-	-	-	94,608	
1000	MLKPBK	1600	MLK Peace Breakfast	10,000	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-	10,000	
1000	NOEL	1600	Rachel Noel	20,000	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	20,000	
1000	OMBUDS	1600	Ombuds Officer	137,592	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Subtotal Diversity Office</b>				<b>604,077</b>	<b>-</b>	<b>-</b>	<b>379,213</b>	<b>3.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>379,213</b>	<b>-</b>	<b>-</b>	<b>88,380</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>467,593</b>	
<b>President's Office - General</b>																					
1000	PRS001	1600	President's Office	1,179,156	-	-	782,395	3.50	-	-	216,812	999,207	-	4,700	145,082	27,167	-	-	-	1,176,156	
1000	PRS050	1600	President's Expense Account	6,000	-	-	-	-	-	-	-	-	-	-	2,000	-	-	-	-	2,000	
1000	PRS073	1600	Official Functions	78,344	-	-	-	-	-	-	-	-	-	-	68,344	-	-	-	-	68,344	
1000	PRS077	1600	University Memberships	146,555	-	-	-	-	-	-	-	-	-	-	116,555	-	-	-	-	116,555	
1000	PRS093	1600	Staff Senate	4,560	-	-	-	-	-	-	-	-	-	-	4,310	-	-	-	-	4,310	
10021	*	1100	Pres. Vacant Positions	5,409	-	-	5,409	0.10	-	-	-	5,409	-	-	-	-	-	-	-	5,409	
10021	*	1500	Pres. Vacant Positions	299,278	-	-	299,278	3.00	-	-	-	299,278	-	-	-	-	-	-	-	299,278	
10021	*	1600	Pres. Vacant Positions	-	-	-	140,162	1.00	-	-	-	140,162	-	-	-	-	-	-	-	140,162	
10021	PRS001	1600	Undesignated	48,803	-	-	-	-	-	-	-	-	48,803	-	-	-	-	-	-	48,803	
<b>Subtotal President's Office - General</b>				<b>1,768,105</b>	<b>-</b>	<b>-</b>	<b>1,227,244</b>	<b>7.60</b>	<b>-</b>	<b>-</b>	<b>216,812</b>	<b>1,444,056</b>	<b>48,803</b>	<b>4,700</b>	<b>336,291</b>	<b>27,167</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,861,017</b>	
<b>Total President</b>				<b>6,510,173</b>	<b>-</b>	<b>-</b>	<b>3,572,727</b>	<b>33.05</b>	<b>-</b>	<b>-</b>	<b>237,825</b>	<b>3,810,553</b>	<b>70,394</b>	<b>16,380</b>	<b>698,889</b>	<b>38,167</b>	<b>-</b>	<b>-</b>	<b>1,739,431</b>	<b>6,373,814</b>	







**Auxiliary (Business Enterprise) Fund Detail**

		Expenses															
Fund	Fund Name	Faculty Comp.	Faculty FTE**	Admin Comp.	Admin FTE	Classified Comp.	Classified FTE	Other Comp.	Total Labor	Undesignated	Hourly	OCE	Travel	Capital	Scholarship	Transfers	Grand Total
<b>Student Affairs Fee Programs</b>																	
200110	CUF-AUX-Equity & Stud Engmnt-Exempt	-	-	227,882	3.00	69,031	1.00	1,821	298,734	79,992	79,450	100,000	7,000	-	-	-	565,176
200120	CUF-AUX-Student Government-Exempt	-	-	-	-	-	-	-	-	-	100,000	39,388	1,700	-	-	-	141,088
200130	CUF-AUX-Student Travel-Exempt	-	-	67,204	1.00	-	-	337	67,541	9,416	3,000	15,000	132,000	-	-	-	226,957
200740	CUF-AUX-Spts Clubs Cmps Recreatn-Ex	-	-	-	-	-	-	-	-	11,689	-	34,700	-	-	-	-	46,389
201010	CUF-AUX-Student Eng. & Wellness-Exe	-	-	278,270	2.84	-	-	1,354	279,624	97,864	5,500	31,993	10,000	-	-	-	424,981
201020	CUF-AUX-IWSS-Exempt	-	-	59,909	1.00	-	-	300	60,209	4,955	19,500	27,000	-	-	10,500	-	122,164
201040	Co-Curricular Funding	-	-	-	-	-	-	-	-	9,580	-	55,260	3,000	-	-	-	67,840
201060	CUF-AUX-CVA-Ctr for Visual Arts-Exe	-	-	-	-	-	-	-	-	1,072	66,270	-	-	-	-	-	67,342
201070	CUF-AUX-Career Services-Exempt	-	-	312,934	3.40	-	-	1,542	314,476	54,194	-	8,456	-	-	-	-	377,126
201600	CUF-AUX-GLBT Services-Exempt	-	-	137,558	1.78	-	-	690	138,248	-	35,199	30,390	-	-	-	-	203,836
201620	CUF-AUX-Student Publication-Exempt	-	-	180,344	3.00	52,196	1.00	9,642	242,182	83,514	67,000	18,698	-	-	-	-	411,394
201630	CUF-AUX-Student Newspaper-Exempt	-	-	-	-	-	-	-	-	910	6,920	13,760	-	-	-	-	21,590
201650	CUF-AUX-Aur Early Learning Cnt-Expt	-	-	-	-	-	-	-	-	-	-	-	-	-	39,721	-	39,721
205040	CUF-AUX-Theatre & Drama-Exempt	-	-	-	-	-	-	16,500	16,500	-	-	96,000	3,099	-	-	-	115,599
205060	CUF-AUX-Music Activities-Exempt	-	-	-	-	-	-	3,000	3,000	1,646	3,000	68,000	-	-	-	-	75,646
206010	CUF-AUX-General Admin-Exempt	-	-	-	-	-	-	-	-	-	-	318,950	-	-	-	7,198	326,148
206030	CUF-AUX-Enrlmnt Shrtfl Rsrv-Exempt	-	-	-	-	-	-	-	-	9,058	-	-	-	-	-	(7,198)	1,860
<b>Subtotal Student Affairs Fee Programs</b>		-	-	1,264,101	16.02	121,227	2.00	35,186	1,420,514	363,890	385,839	857,594	156,799	-	50,221	-	3,234,857
<b>Campus Recreation</b>																	
200730	CUF-AUX-Shared Campus Recreation-Ex	-	-	310,336	4.00	58,952	1.00	20,346	389,634	462,306	229,790	257,020	6,000	-	-	-	1,344,750
<b>Subtotal Campus Recreation</b>		-	-	310,336	4.00	58,952	1.00	20,346	389,634	462,306	229,790	257,020	6,000	-	-	-	1,344,750
<b>Health &amp; Wellness</b>																	
202510	CUF-AUX-Health Center-Exempt	-	-	431,187	4.00	2,378,164	26.00	34,092	2,843,443	-	151,190	2,184,818	19,280	298,283	-	354,461	5,851,475
202525	CUF-AUX-Counseling Center-Exempt	-	-	914,644	10.00	-	-	19,668	934,312	67,521	3,074	154,900	-	-	-	-	1,159,807
202527	CUF-AUX-Mental Health	-	-	-	-	-	-	-	-	-	-	1,031,644	-	-	-	(354,461)	677,183
<b>Subtotal Health &amp; Wellness</b>		-	-	1,345,831	14.00	2,378,164	26.00	53,760	3,777,756	67,521	154,264	3,371,362	19,280	298,283	-	-	7,688,465

**Auxiliary (Business Enterprise) Fund Detail**

		Expenses															
Fund	Fund Name	Faculty Comp.	Faculty FTE**	Admin Comp.	Admin FTE	Classified Comp.	Classified FTE	Other Comp.	Total Labor	Undesignated	Hourly	OCE	Travel	Capital	Scholarship	Transfers	Grand Total
<b>Athletics</b>																	
203040	CUF-AUX-Athletic Field Operations	-	-	-	-	-	-	4,167	4,167	4,775	2,149	29,230	-	-	-	-	40,321
261100	CUF-AUX-Athletics-Fees-N/Exe	-	-	549,514	8.17	-	-	2,760	552,274	-	11,000	224,646	100,000	-	-	-	887,920
261110	CUF-AUX-Sports Info-N/Exe	-	-	-	-	-	-	-	-	-	5,000	15,500	3,500	-	-	-	24,000
261120	CUF-AUX-Athletic Academic Srv-N/Exe	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
261130	CUF-AUX-Stu Athl Adv Com SAAC-N/Exe	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
261140	CUF-AUX-Athletic Game Ops-N/Exe	-	-	-	-	-	-	-	-	-	-	67,256	-	-	-	-	67,256
261150	CUF-AUX-Athletic Post Season-N/Exe	-	-	-	-	-	-	-	-	-	-	55,164	-	-	-	-	55,164
261500	CUF-AUX-Athletic Training-N/Exe	-	-	-	-	-	-	-	-	-	-	20,000	5,000	-	-	-	25,000
262100	CUF-AUX-Men's Sports-Basketball-N/E	-	-	-	-	-	-	-	-	-	-	30,000	40,000	-	-	-	70,000
262200	CUF-AUX-Men's Sports-Baseball-N/E	-	-	-	-	-	-	4,200	4,200	14,734	-	43,352	12,211	-	-	-	74,497
262300	CUF-AUX-Tennis-N/E	-	-	-	-	-	-	-	-	-	-	30,400	9,600	-	-	-	40,000
262400	CUF-AUX-Men's Sports-Soccer-N/E	-	-	-	-	-	-	3,680	3,680	-	-	25,000	16,320	-	-	-	45,000
264570	CUF-AUX-Sports Camp-W Softball-N/E	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
265100	CUF-AUX-Women's Spts-Volleyball-N/E	-	-	-	-	-	-	-	-	-	-	11,685	38,315	-	-	-	50,000
265300	CUF-AUX-Women's Spts-Basketball-N/E	-	-	-	-	-	-	-	-	-	-	30,000	40,000	-	-	-	70,000
265500	CUF-AUX-Women's Spts-Soccer-N/E	-	-	-	-	-	-	-	-	-	-	30,700	21,300	-	-	-	52,000
265600	CUF-AUX-Women's Spts-Crss Cntry-N/E	-	-	-	-	-	-	-	-	-	-	18,825	23,175	-	-	-	42,000
265700	CUF-AUX-Women's Spts-Softball-N/E	-	-	-	-	-	-	-	-	-	-	15,300	24,308	-	-	-	39,608
265800	CUF-AUX-Women's Spts-Golf-N/E	-	-	-	-	-	-	-	-	-	-	16,035	18,965	-	-	-	35,000
<b>Subtotal Athletics</b>		-	-	549,514	8.17	-	-	14,807	564,321	19,509	18,149	663,093	352,694	-	-	-	1,617,766
<b>Metro Bond Fee</b>																	
267550	CUF-AUX-A&F-Metro Bond Fee N/E	-	-	-	-	-	-	-	-	-	-	91,940	-	-	-	-	91,940
267551	70% Fund, Principal & Interest	-	-	-	-	-	-	-	-	-	-	716,450	-	-	-	6,769,201	7,485,651
267552	20% Scholarship from Bond Fee	-	-	-	-	-	-	-	-	19,206	-	200,270	-	-	1,830,000	75,000	2,124,476
267553	10% FF&E from Bond Fee	-	-	76,849	1.00	-	-	390	77,239	884,854	-	100,140	-	-	-	-	1,062,233
26755A	Expenses fr 10% FF&E from Bond Fee	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Subtotal Metro Bond Fee</b>		-	-	76,849	1.00	-	-	390	77,239	904,060	-	1,108,800	-	-	1,830,000	6,844,201	10,764,300

**Auxiliary (Business Enterprise) Fund Detail**

		Expenses															
Fund	Fund Name	Faculty Comp.	Faculty FTE**	Admin Comp.	Admin FTE	Classified Comp.	Classified FTE	Other Comp.	Total Labor	Undesignated	Hourly	OCE	Travel	Capital	Scholarship	Transfers	Grand Total
<b>Matriculation Fee Programs</b>																	
260170	CUF-AUX-Student ID-N/Exe	-	-	-	-	-	-	-	-	-	-	147,243	-	-	-	-	147,243
260180	CUF-AUX-Frshman Orientation-N/Exe	-	-	45,254	0.63	-	-	200	45,454	-	-	158,989	5,000	-	-	-	209,443
266100	CUF-AUX-IA-Commencement-N/E	-	-	66,739	0.85	-	-	445	67,184	-	12,000	210,741	-	-	-	-	289,925
267510	CUF-AUX-Adm&Fin-Matric Fee-N/E	-	-	-	-	-	-	-	-	-	-	70,719	-	-	-	-	70,719
<b>Subtotal Matriculation Fee Programs</b>		-	-	111,993	1.48	-	-	645	112,638	-	12,000	587,692	5,000	-	-	-	717,330
<b>Graduate Programs</b>																	
206505	CUF-AUX-Masters Admin-Exempt	-	-	308,086	2.50	-	-	1,469	309,555	-	35,300	130,885	17,260	-	-	-	493,000
206511	CUF-AUX-Masters Prof Acctncy-Exempt	289,740	-	68,354	1.00	-	-	1,750	359,844	32,669	7,000	103,320	1,000	-	680	-	504,513
206512	CUF-AUX-Master Business Admn-Exempt	254,070	-	68,354	1.00	-	-	1,562	323,986	112,924	2,310	106,110	1,020	-	-	23,770	570,120
206541	CUF-AUX-Master Arts Teaching-Exempt	446,739	1.00	156,667	2.21	27,374	0.30	2,728	633,507	58,023	-	153,100	2,000	-	-	-	846,630
206571	CUF-AUX-Masters Social Work-Exempt	1,990,607	5.00	698,515	9.26	-	-	30,526	2,719,647	378,463	37,000	1,025,868	25,000	122,900	96,674	-	4,405,553
206591	CUF-AUX-Masters Health Admin-Exempt	182,920	-	250,887	3.00	-	-	1,773	435,580	37,600	6,000	133,430	7,100	-	-	-	619,710
206592	CUF-AUX-Grad-Nutrition DI	114,920	-	-	-	-	-	580	115,500	1,190	-	40,610	5,000	-	-	-	162,300
206593	CUF-AUX-Masters Behav Health-Exempt	-	-	-	-	-	-	84,210	84,210	-	-	17,110	-	-	-	-	101,320
206594	CUF-AUX-MS Cybersecurity Prog-Exmpt	78,260	-	-	-	-	-	405	78,665	22,810	-	30,860	490	-	15,225	-	148,050
206595	CUF-AUX-Grad-Human Nutrition Exmpt	315,278	-	67,330	1.00	-	-	1,375	383,983	125,637	-	95,230	5,000	-	10,000	-	619,850
<b>Subtotal Graduate Programs</b>		3,672,533	6.00	1,618,194	19.97	27,374	0.30	126,378	5,444,479	769,315	87,610	1,836,523	63,870	122,900	122,579	23,770	8,471,046
<b>Innovative &amp; Lifelong Learning</b>																	
204050	CUF-AUX-ECCP-Exempt	-	-	68,347	0.50	-	-	-	68,347	-	-	-	-	-	-	(68,347)	-
204061	CUF-AUX-Outreach & Other Programs	51,668	-	124,699	1.35	-	-	1,000	177,367	267,632	-	289,350	-	-	-	12,451	746,800
204063	CUF-AUX-Metro South	-	-	139,557	1.60	-	-	-	139,557	-	-	10,763	-	-	-	-	150,320
204064	CUF-AUX-Correspondence	315,180	-	71,580	0.75	-	-	1,749	388,509	146,281	-	66,450	970	-	-	-	602,210
204070	CUF-AUX-Colo Ctr Medical Lab Sci	135,020	-	206,227	1.85	-	-	1,627	342,874	68,836	-	198,370	2,500	-	-	-	612,580
204071	CUF-AUX-Concurrent/Ascent Enroll	30,360	-	197,603	2.45	-	-	15,958	243,921	235,509	-	62,440	1,730	-	-	-	543,600
204072	CUF-AUX-Non Credit Programs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Subtotal Innovative &amp; Lifelong Learning</b>		532,228	-	808,012	8.50	-	-	20,334	1,360,574	718,259	-	627,373	5,200	-	-	(55,896)	2,655,510
<b>Accelerated and Traditional Nursing</b>																	
205598	CUF-AUX-Accelerated Nrsng Prg-Exempt	1,267,026	4.02	383,034	5.00	40,727	0.56	60,844	1,751,631	-	-	410,187	-	-	-	-	2,161,818
<b>Subtotal Accelerated &amp; Traditional Nursing</b>		1,267,026	4.02	383,034	5.00	40,727	0.56	60,844	1,751,631	-	-	410,187	-	-	-	-	2,161,818
<b>Alternative Licensure Program</b>																	
205594	CUF-AUX-Elem Ed Master's Prgm-Expt	82,512	-	-	-	-	-	414	82,926	40,274	-	13,700	-	-	-	-	136,900
205595	CUF-AUX-Alternative Licensure Prgm	91,921	-	174,882	1.85	-	-	1,622	268,425	2,675	-	30,100	-	-	-	-	301,200
205596	CUF-AUX-ALP Special Ed Prgm	9,161	-	28,015	0.30	-	-	186	37,362	18,343	-	6,500	2,470	-	-	-	64,675
205597	CUF-AUX-Alt Lic Master's Prgm-Expt	105,356	-	26,537	0.35	-	-	962	132,855	96,225	-	29,400	2,390	-	-	-	260,870
<b>Subtotal Alternative Licensure Program</b>		288,950	-	229,435	2.50	-	-	3,184	521,568	157,517	-	79,700	4,860	-	-	-	763,645

**Auxiliary (Business Enterprise) Fund Detail**

		Expenses															
Fund	Fund Name	Faculty Comp.	Faculty FTE**	Admin Comp.	Admin FTE	Classified Comp.	Classified FTE	Other Comp.	Total Labor	Undesignated	Hourly	OCE	Travel	Capital	Scholarship	Transfers	Grand Total
<b>Misc. Auxiliary: Academic Affairs</b>																	
204010	CUF-AUX-AA-Extended Campus PD	-	-	-	-	-	-	-	-	-	-	250	2,250	-	-	-	2,500
204208	CUF-AUX-Prog Fee-WmStudies-LAS-Expt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
204530	CUF-AUX-Conf & Seminars-Exempt	-	-	-	-	-	-	-	-	25,000	-	5,000	-	-	-	-	30,000
204560	CUF-AUX-CMA-BUS-Expt	-	-	-	-	-	-	-	-	-	-	4,620	-	-	-	-	4,620
205005	CUF-AUX-School of LAS-Exempt	-	-	-	-	-	-	-	-	-	-	12,000	1,000	-	-	-	13,000
205030	CUF-AUX-MDL DPD Testing-Exempt	-	-	-	-	-	-	1,210	1,210	-	-	140	-	-	-	-	1,350
205035	CUF-AUX-Eng Dept. Royalties-Exempt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
205065	CUF-AUX-EAS Auxiliary-Exempt	-	-	-	-	-	-	-	-	-	-	1,000	-	-	-	-	1,000
205070	CUF-AUX-Ensemble Music-Exempt	-	-	-	-	-	-	5,000	5,000	-	-	11,600	3,000	-	-	-	19,600
205080	Summer Mathematics & Sciences Wkshp	-	-	-	-	-	-	-	-	10,830	1,870	4,300	-	-	-	-	17,000
205100	CUF-AUX-Biology Laboratory Manual	-	-	-	-	-	-	-	-	-	-	13,550	-	-	-	-	13,550
205110	CUF-AUX-NMR Spectroscopy	-	-	-	-	-	-	-	-	-	-	1,670	-	-	-	-	1,670
205111	CUF-AUX-NMR Spectroscopy-Royalties	-	-	-	-	-	-	-	-	2,700	-	310	-	-	-	-	3,010
205120	CUF-AUX-STEM Advancement-EX	-	-	-	-	-	-	-	-	10,700	-	2,300	-	-	-	-	13,000
205220	CUF-AUX-Comm Design-Exempt	-	-	-	-	-	-	1,350	1,350	-	-	150	-	-	-	-	1,500
205221	CUF-AUX-Photo Lab Ink Voucher-Expt	-	-	-	-	-	-	-	-	-	-	3,795	-	-	-	-	3,795
205225	CUF-AUX-African Study ETEXT1010	-	-	-	-	-	-	-	-	1,070	-	120	-	-	-	-	1,190
205556	CUF-AUX-Beer Industry Labs-Exempt	-	-	61,205	0.70	-	-	-	61,205	-	6,240	47,450	-	-	-	(102,895)	12,000
205557	CUF-AUX-School of HEaT-Exempt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
205565	CUF-AUX-Eng Tech Srv	-	-	-	-	-	-	-	-	-	-	2,510	-	-	-	-	15,080
205618	Child Welfare-Thrive 10/1/19-9/30/2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
207105	CUF-AUX-Detroit Institute of Music	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
207106	CUF-AUX-Detroit Instit Music-Denver	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
267030	CUF-AUX-Shared Sculpt/Photo Lab-N/E	-	-	70,470	1.00	-	-	434	70,904	-	-	(41,504)	-	-	-	-	29,400
<b>Subtotal Misc. Auxiliary: Academic Affairs</b>		-	-	131,675	1.70	-	-	7,994	139,669	62,870	8,110	69,261	6,250	-	-	(102,895)	183,265
<b>Misc. Auxiliary: Student Affairs</b>																	
200520	CUF-AUX-Student STL Program-Exempt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
201660	CUF-AUX-VA Reporting Account-Exempt	-	-	-	-	-	-	-	-	-	-	2,610	6,390	-	-	-	9,000
202020	CUF-AUX-Act Prep & CAT Test-Exempt	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	20,000
204020	CUF-AUX-Prior Learn Assesmnt-Exempt	-	-	-	-	-	-	-	-	-	-	4,734	2,456	-	-	-	7,190
260140	CUF-AUX-Transcripts/Fax A&R-N/Exe	-	-	87,970	1.58	-	-	273	88,243	8,357	-	77,400	-	-	-	-	174,000
<b>Subtotal Misc. Auxiliary: Student Affairs</b>		-	-	87,970	1.58	-	-	273	88,243	8,357	-	104,744	8,846	-	-	-	210,190
<b>Misc. Auxiliary: President's Office</b>																	
203030	CUF-AUX-MLK Peace Breakfast-Exp	-	-	-	-	-	-	-	-	-	-	6,000	-	-	-	-	6,000
<b>Subtotal Misc. Auxiliary: President's Office</b>		-	-	-	-	-	-	-	-	-	-	6,000	-	-	-	-	6,000

**Auxiliary (Business Enterprise) Fund Detail**

		Expenses															
Fund	Fund Name	Faculty Comp.	Faculty FTE**	Admin Comp.	Admin FTE	Classified Comp.	Classified FTE	Other Comp.	Total Labor	Undesignated	Hourly	OCE	Travel	Capital	Scholarship	Transfers	Grand Total
<b>Misc. Auxiliary: Administration &amp; Finance</b>																	
204090	CUF-AUX-CAVEA-Ctr for Adv Visual	-	-	-	-	-	-	-	-	9,000	-	1,000	-	-	-	-	10,000
205995	CUF-AUX-AF-Kiosk Fees-Exempt	-	-	-	-	-	-	-	-	-	-	9,000	-	-	-	-	9,000
206020	CUF-AUX-Self Maintaining-Exempt	-	-	3,014,739	29.48	275,913	3.20	18,261	3,308,913	156,587	-	704,500	-	-	200,000	-	4,370,000
206021	CUF-AUX-Institutional Facility Fund	-	-	55,486	1.05	-	-	-	55,486	226,664	-	2,850	-	-	-	-	285,000
206025	CUF-AUX-Admin & Fin - Exempt	-	-	-	-	-	-	-	-	6,750	-	750	-	-	-	-	7,500
206040	CUF-AUX-FinAid Administration-Exempt	-	-	55,353	1.00	-	-	620	55,973	32,524	-	14,503	-	-	-	-	103,000
206095	CUF-AUX -Interest Aux-Exempt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
206100	CUF-AUX -Metro Card Program-Exempt	-	-	-	-	-	-	-	-	6,000	-	4,000	-	-	-	-	10,000
267535	CUF-AUX-Prog Fee-Stud Tech Fee-NE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Subtotal Misc. Auxiliary: Administration &amp; Finance</b>		-	-	3,125,578	31.54	275,913	3.20	18,881	3,420,372	437,525	-	736,603	-	-	200,000	-	4,794,500
<b>HLC@Metro Hotel</b>																	
205305	HLC Hotel	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Subtotal HLC@Metro Hotel</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Misc. Auxiliary: University Advancement</b>																	
207010	CUF-AUX-Alumni&MSCD Spec Dev-Exempt	-	-	-	-	-	-	-	-	2,700	-	300	-	-	-	-	3,000
<b>Subtotal Misc. Auxiliary: University Advancement</b>		-	-	-	-	-	-	-	-	2,700	-	300	-	-	-	-	3,000
<b>GASB</b>																	
209999	CUF-AUX-GASB-Exempt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
269999	CUF-AUX-GASB-N/E	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Subtotal GASB</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Grand Total All Auxiliary Funds</b>		<b>5,760,737</b>	<b>10.02</b>	<b>10,042,523</b>	<b>115.47</b>	<b>2,902,357</b>	<b>33.06</b>	<b>363,022</b>	<b>19,068,638</b>	<b>3,973,829</b>	<b>895,762</b>	<b>10,716,251</b>	<b>628,799</b>	<b>421,183</b>	<b>2,202,800</b>	<b>6,709,181</b>	<b>44,616,442</b>

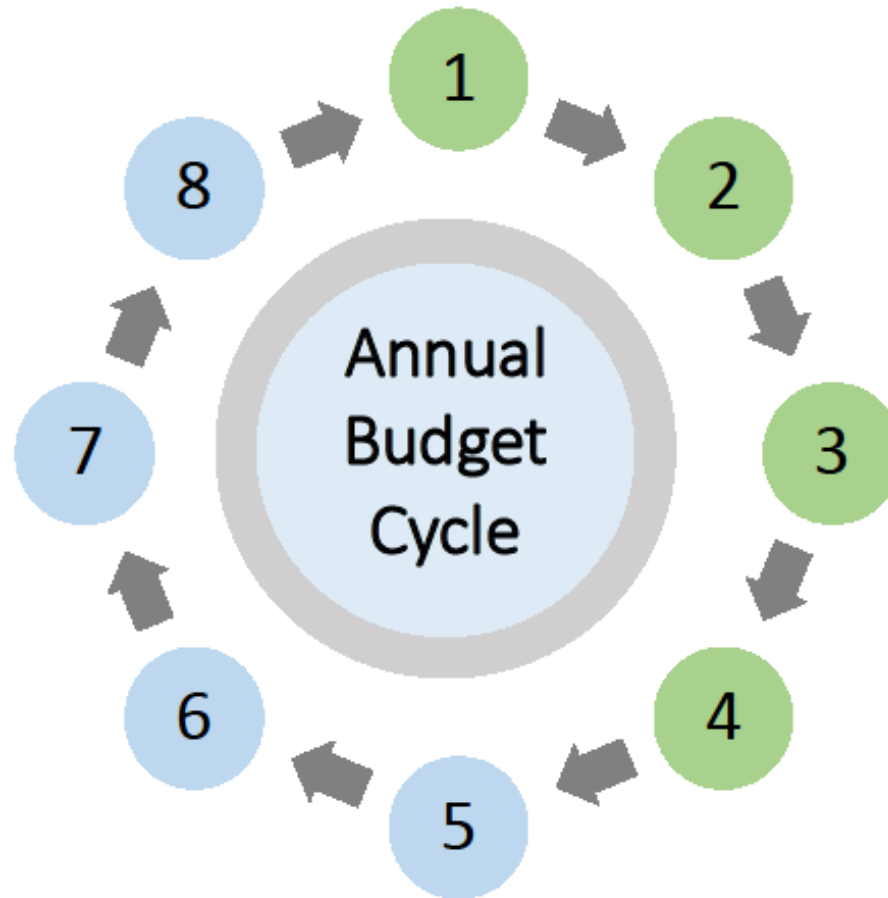
\*\* Faculty: Within the Auxiliary funds, faculty expenses are budgeted in pools based on estimated spending for the year rather than tied directly to a position.  
 Most Faculty positions are base budgeted within the E&G fund, expenses are moved each year as needed.

# MSU Denver Budget Cycle

*For the past three fiscal years, the budget cycle has been divided into two phases. This enables the University to build its annual budget with better enrollment information.*

**Phase I:**  
In this phase the next year's tuition rates are set and only additional mandatory costs for next fiscal year are covered.

- 1. January**  
Each University Branch submits base & non-base requests to the Budget Office. They identify their mandatory needs among their requests.
- 2. February, March, & April**  
The Budget Office compiles all the base priorities. This includes all mandatory costs. The Budget Task Force (BTF) meets during this time with a focus on possible additional state support and analyzing tuition rates for the next fiscal year.
- 3. April**  
The VP of Admin Branch presents proposals to the President after the BTF finalizes recommendations.
- 4. May**  
After the President's approval, final recommendations are submitted to the Board of Trustees.



**Phase II:**  
In this phase any additional allocations and salary adjustments are considered.

- 5. June – August**  
There are additional BTF meetings during the summer to make recommendations for Phase II of the fiscal year budget. Possible annual compensation adjustments are deferred to October of each year.
- 6. July**
  - Approved mandatory base adjustment are loaded into Banner and updated.
  - One-time requests are resubmitted to the Budget Office.
- 7. September**  
After President's approval, new base and non-base allocations recommended to the President by the BTF are presented to the BOT for their approval. BOT approves base proposals; non-base allocations are for their information and only needs President's approval.
- 8. October – January**  
Budget reviews/meetings with University Branches and programs.

## Appendix B: Budget Glossary

### Operating Budget Funds:

**Budget (Base):** A recurring set of funds available to departments to provide consistent funding from year to year for ongoing operating costs. Rolls from year to year

**Budget (One-time):** One-time budget allocation to provide funding for non-base expenditures or special projects. Does not roll.

**Educational and General Fund (E&G Fund):** The primary, unrestricted fund used by the University for its daily operations. These funds include: tuition, state support, Indirect Cost Recoveries (ICRs), program fees, application fees and other revenues such as interest income and recoveries from students.

**Business Enterprises or Auxiliary Funds:** These funds are intended to be self-sustaining. Auxiliary or Business Enterprise funds are activities that provide support in the form of goods and services for students or other departments. These operations should be self-supporting where revenue cover all operating costs.

MSU Denver's Business Enterprise or Auxiliary funds are: Graduate Programs, Accelerated Nursing, Health Center, Innovative and Lifetime Learning (I&LL), Mandatory Fees charged to students, and other business activities. The Budget Office has divided the University's Auxiliary funds into three categories:

- Mandatory Fees – Any mandatory institution-wide charge assessed to individual students as a condition of enrollment in the University, regardless of program.
- Learning Centers – Learning Centers include all on- and off-campus cash-funded instruction.
- Business Activities - Business Activities receive money from external sources for providing services to faculty, staff, students, and the community.

Other Higher Education institutions have parking, dining, and the bookstore in this category. Because of the Auraria Campus' special shared structure, the University does not have these specific revenue sources. Auraria Higher Education Center (AHEC) manages many of these services for the Campus.

### Other Terms:

**Bad Debt:** Accounts receivable from students that will remain uncollected and have to be written off. Student Accounts works with the State Central Collection Services on collecting any receivables and they are written off after they are identified as uncollectible by the State, the Controller, and the VP's final approval. Uncollectible amounts are approximately 2% to 3% of our total tuition and fee revenues.

**College Opportunity Fund (COF):** The College Opportunity Fund (COF), created through the Colorado legislature, is a stipend for resident undergraduate students. Qualifying students may use the stipend for eligible undergraduate classes. The stipend is paid on a per credit hour basis to the institution at which the student is enrolled.



**Fiscal Year:** A fiscal year is a period of time for calculating annual total operating and non-operating revenue and expenditures and the associated budget. The fiscal year for the State of Colorado starts July 1st of each year and ends on June 30th. Since institutions of higher education are state agencies, the college has the same fiscal year as the State of Colorado. The fiscal year for the Federal government is October 1st to September 30th. The fiscal year for Grants is based on each contract and its specifications.

**Fund Balance Forward (Prior Year Fund Balance Roll Forward):** Unspent cumulative balances remaining at the end of a fiscal year. These balances are available only for one-time uses and the appropriation of these dollars in state funded programs goes through the normal approval process that includes the VP and the Board.

**Incremental Budgeting:** The University uses incremental budgeting; this means that each year only the anticipated budget increases and/or decreases are presented to the Board of Trustees for their final approval. Upon approval, the annual budgets of the University are revised.

**Staffing Pattern:** This is a list of the University's base faculty and staff positions, showing their salaries, fringe benefits, and total compensation, with the funding sources.